
Report to

Cabinet
Council

20 May 2008
27 May 2008

Report of

Chief Executive

Title

Coventry Local Area Agreement 2008/9 – 2010/2011

PLEASE NOTE THAT THIS REPORT INCLUDES THE FINAL VERSION OF THE PROPOSED DRAFT OF THE LAA AT APPENDIX A WHICH REPLACES AN EARLIER DRAFT CIRCULATED WITH THE CABINET REPORT

1 Purpose of the Report

- 1.1 To agree the draft Coventry Local Area Agreement indicators and targets for submission to central government.

2 Recommendations

- 2.1 **Cabinet** is recommended to agree the draft Coventry Local Area Agreement indicators and targets (set out in appendix A) and recommend this to council for formal adoption.
- 2.2 **Council** is recommended to formally adopt the draft Coventry Local Area Agreement indicators and targets (set out in appendix A) for submission to central government.

3 Information/Background

- 3.1 The Local Government and Public Involvement in Health Act 2007 requires every local authority area to develop a Sustainable Community Strategy (SCS) setting out the vision and priorities for the local area and requires a new Local Area Agreement (LAA) to be developed in all strategic local authority areas.
- 3.2 "*Coventry – the next twenty years*", Coventry's Sustainable Community Strategy, builds upon the previous Coventry Community Plan, sets out the city's long term outcomes and short term priorities and was agreed and adopted in March 2008. Coventry's first three year local area agreement, one of the very first to be negotiated, came to an end in March 2008.
- 3.3 A Local Area Agreement is an agreement between central government and the local authority and its partners about the priorities for the local area, as expressed in the LAA targets. A range of public agencies have a "duty to co-operate" with each other when

developing the LAA targets and a "duty to have regard" to help deliver these targets. The Local Area Agreement will be key to the future performance management of the council and the Coventry Partnership.

- 3.4 The legislation and guidance sets out the requirement for all new Local Area Agreements to include up to 35 local priorities to be measured by choosing from the 198 indicators in the new National Indicator Set (NIS) for local authorities and local authority partnerships. Final technical guidance on the National Indicator Set was published on 1 April 2008 and a number of the new indicators will not now be introduced until 2009/10.
- 3.5 The selection of indicators and the targets for each indicator must be undertaken through negotiations between central government, represented by the Government Office, and the local authority and partners balancing the delivery of the local sustainable community strategy on the one hand with the delivery of national priorities, as expressed by the new national indicator set on the other.
- 3.6 A further 16 mandatory indicators from the National Indicator Set relating primarily to educational achievement are also to be included in each LAA and the targets for these are negotiated separately through the Department of Children Schools and Families.
- 3.7 The indicators in the Local Area Agreement are the only indicators from the new National Indicator set that require the council and its partners to agree specific targets with central government. However the new Comprehensive Area Assessment of the council and local partners will include the consideration of local performance on all of the 198 indicators in the set.
- 3.8 All draft local area agreements are required to be submitted to central government by the beginning of June and are expected to be signed off by Ministers by the end of the month.

4 Development of the Coventry Local Area Agreement

- 4.1 "*Coventry – the next twenty years*" Coventry's Sustainable Community Strategy (SCS), was developed by the Coventry Partnership and the council and formally adopted in March 2008. It sets out the long term outcomes and short term priorities for Coventry. The strategy benefited from a comprehensive and thorough consultation process led by the Coventry Partnership and was extensively amended as a result of the comments received – many from the voluntary and community sectors. The short term priorities in particular were changed to reflect the consultation process.
- 4.2 Coventry's new Local Area Agreement is based upon the short term priorities that are set out in the Sustainable Community Strategy. Indicators were selected from the national indicator set that reflected and best measured Coventry's local priorities and their inclusion was negotiated by the Coventry Partnership with the Government Office of the West Midlands (GOWM). GOWM has been tasked with ensuring that our LAA includes indicators that also reflect national priorities and areas that the government wish to see improved.
- 4.3 At its meeting on 11 March 2008, Cabinet endorsed an initial set of indicators for the Local Area Agreement as the basis for target setting negotiations with central government at its meeting. Since then further detailed information and analysis has been produced for each indicator to inform the target setting process including baseline and comparative data, expected performance projections and an assessment of current activity.
- 4.4 Care has been taken to ensure that the indicators selected are robust and measurable and make sense together as a local set. Equality and cohesion issues will be addressed

through all the indicators where it is appropriate and priorities that require partnership working have received particular attention. The government has decided that a number of NIS indicators will not be measured until 2009/10 – this affects seven of the thirty five indicators that have been selected for the Coventry Local Area Agreement. As with the previous Coventry Local Area Agreement, perception measures have been largely avoided as they do not lend themselves to robust management of performance over three years or target setting. The two exceptions to this are indicators on anti-social behaviour and decision making.

- 4.5 Detailed negotiations have been taking place between the council, local partners and the Government Office of the West Midlands to agree indicators and targets for the draft LAA based on local evidence and national performance priorities. The attached table at appendix A sets out the indicators and targets that have been negotiated through this process and these are subject to formal approval by council and then by central government Ministers.
- 4.6 The indicators and targets are set out under the most relevant theme and appropriate priority of the Coventry Sustainable Community Strategy. However it should be noted that the development of the Sustainable Community Strategy has highlighted the cross cutting nature of many of the priorities in the strategy and the activities that are undertaken to address them and this is also true of the Local Area Agreement priorities and indicators. The effective treatment of drug users, for example, is both a health and community safety priority, graduate retention will be dependent upon a range of activity under several of the priorities and a reduction of the number of children travelling to school by car will have a positive impact on congestion, carbon emissions, obesity, and, according to research, attainment at school.
- 4.7 The Coventry Partnership Board endorsed the proposed indicators and targets for the draft Local Area Agreement at their meeting on 8 May 2008.
- 4.8 Following formal approval by Coventry City Council at a full council meeting, the council is required to submit the draft LAA to central government by the 30 May 2008. It is expected that the LAA will be signed off by Ministers by the end of June 2008.
- 4.9 A robust action plan will be developed for each of the Local Area Agreement indicators involving all relevant partners who will work together to deliver these plans over the next three years including those agencies who have a "duty to co-operate". These will be included with the relevant Coventry Partnership theme group's plans and partner organisations delivery plans – including the council's Corporate Plan. Progress on the Local Area Agreement as a whole will be performance managed within the council by Cabinet and Scrutiny, with partners through the Local Public Service Board and the Coventry Partnership Board.

5 Proposal and Other Option(s) to be Considered

- 5.1 The council has a statutory duty to submit a draft Local Area Agreement to central government by 30 May 2008. The proposed draft Local Area Agreement indicators and targets (set out in appendix A) have been negotiated with Government Office of the West Midlands and Cabinet is asked to agree the draft LAA for council to formally approve as a draft LAA for submission to central government.

6 Other specific implications

6.1

	Implications (See below)	No Implications
Best Value	√	
Children and Young People	√	
Climate Change and Sustainable Development	√	
Comparable Benchmark Data	√	
Corporate Parenting	√	
Coventry Community Plan	√	
Crime and Disorder	√	
Equal Opportunities	√	
Finance	√	
Health and Safety		√
Human Resources		√
Human Rights Act	√	
Impact on Partner Organisations	√	
Information and Communications Technology		√
Legal Implications	√	
Neighbourhood Management	√	
Property Implications		√
Race Equality Scheme	√	
Risk Management		√
Trade Union Consultation		√
Voluntary Sector – The Coventry Compact	√	

6.2 The Local Area Agreement sets out priorities, targets and indicators for the council and delivery plans will be developed to achieve them. The Local Area Agreement aims to improve equality of opportunity and to make the city more sustainable and tackle climate change and will have implications for the council's and our partners' services and for partnership working. The development of the Local Area Agreement has involved a range of partners including the voluntary sector and it will inform the council's choice of priorities and targets and be used to measure and manage the council's performance in the future.

6.3 **Equal Opportunities** –The LAA was developed from the Sustainable Community strategy which was based upon a strategic assessment of the city which considered the needs of different communities and issues of race, gender and disability. Consultation on the strategy has involved a wider range of different local communities and interests. The development of the action plans for the Local Area Agreement will require equality impact assessments and actions will be targeted accordingly.

- 6.4 **Finance** - the government has allocated funding for a national reward grant fund for the delivery of new Local Area Agreements although this is relatively small and it is not yet clear how this will be allocated. A new Area Based Grant, directly allocated to local authorities annually from April 2008, is made up from a number of specific ring-fenced grants previously received by the council and other partners with the expectation that this will be used locally to improve performance and achieve priority outcomes. The Local Area Agreement will directly influence how this funding is allocated.
- 6.5 **Legal** – the council has a statutory requirement to submit a draft Local Area Agreement to central government under the Local Government and Public Involvement in Health Act 2007.

7 **Monitoring**

- 7.1 Progress on achieving the targets of the Local Area Agreement's will be monitored and performance managed through regular reporting to Cabinet and Scrutiny as part of the council's performance management framework. In addition the LAA will be performance managed with partners through the Local Public Service Board reporting to the Coventry Partnership Board.
- 7.2 Detailed technical guidance sits behind each indicator and many of these will be reported through central government departments with performance being monitored through a new national Data Hub which will bring together information for all 198 indicators for each local authority area. Reporting frequency will depend upon the basis on which each indicator is collected.

8 **Timescale and expected outcomes**

- 8.1 The council is required to submit the draft Local Area Agreement to central government by the 30 May 2008. It is expected that the Local Area Agreement will be signed off by Ministers by the end of June 2008.
- 8.2 Once agreed the Local Area Agreement will run for three years - from April 2008 to March 2011 with an annual refresh for 2009/10 and 2010/11.
- 8.3 The purpose of the Local Area Agreement is to improve performance on short term priorities for the people of Coventry and deliver long term outcomes of the Coventry Sustainable Community Strategy. The specific priorities, indicators and targets of the proposed draft LAA are set out in appendix A.

	Yes	No
Key Decision	✓	
Scrutiny Consideration (if yes, which Scrutiny meeting and date)		✓
Council Consideration (if yes, date of Council meeting)	✓ 27 May 2008	

List of background papers

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Papers open to Public Inspection

Description of paper	Location
Sustainable Community Strategy	Room 71
LAA Operational Guidance	Room 71
National Indicator Set Technical Guidance	Room 71
Target setting information including baseline data	Room 71

Please note that this is the proposed final draft LAA and replaces the working draft circulated earlier with the Cabinet Report
The best available data has been used for the draft LAA – this may be subject to revision if later information becomes available.

SCS Priority	NIS ref	Description	Baseline and Year	Target 2008/09	Target 2009/10	Target 2010/11	Target Setting Lead Partner	Notes
SCS Theme: A prosperous Coventry with a good choice of jobs and business opportunities for all the city's residents								
Increase the achievement of level 2 qualifications or above	NI 79	Achievement of a Level 2 qualification by age 19	68.8% 2006/07	72.9%	75.0%	77.2%	Learning and Skills Council	Agreed
	NI 164	Proportion of population aged 19-64 for males and 19-59 for females qualified to at least Level 3 or higher	47.7% 2006	52.5%	55%	57.5%	Learning and Skills Council	Agreed
Reduce the number of school leavers who are not in education, employment or training	NI 117	16-18 year olds who are not in education training or employment (NEET)	8.7 2006/07	6.9%	6%	5.6%	Connexions	Agreed
Reduce the number of people claiming job seekers allowance & other worklessness benefits	NI 152	Working age people on out of work benefits <i>Note: includes main out of work groups such as JSA claimants but excludes carers, disabled and bereaved client groups)</i>	14.8% May 2007	14.3%	14.0%	13.8%	JobCentre Plus	Agreed
Retain new graduates within the city	NI 165	Proportion of population aged 19-64 for males and 19-59 for females qualified to at least Level 4 or higher	28.4% 2006/07	30.8%	32.1%	33.5%	City Council	Agreed
Create new jobs for local people by encouraging the growth of businesses in the city	NI 171	New business registration rate					City Council	Indicator to be introduced 2009/10

SCS Priority	NIS ref	Description	Baseline and Year	Target 2008/09	Target 2009/10	Target 2010/11	Target Setting Lead Partner	Notes
SCS Theme: People of Coventry living longer, healthier, independent lives								
Improve sexual health and reduce the under 18 conception rate	NI 112	Under 18 conception rate <i>Note: target is a reduction in conception rate for females aged 15-17 from the 1998 baseline rate</i>	-8.7% 2006/07	-17%	-25%	To be agreed	Primary Care Trust	Agreed as local LAA target
	NI 113	Prevalence of Chlamydia in under 25 year olds <i>Note: target is percentage of resident population aged 15-24 accepting a test / screen for Chlamydia</i> <i>For 2009/10 new targets to be agreed based on both screening and prevalence</i>	4% 2006/07	17%	18%	19%	Primary Care Trust	Agreed as in PCT Local Delivery Plan
Promote healthy lifestyles	NI 56	Obesity in primary school age children in Year 6 <i>Note: target is aimed at reducing the current steep upward trend in obesity</i>	19.4% 2006/07	19.2%	19%	18.8%	Primary Care Trust	Agreed as in PCT Local Delivery Plan
	NI 120	All-age all cause mortality Males Females <i>Note: measured by the standardised mortality rate per 100,000 population</i>	790 541 2006/07	732 518	711 508	691 499	Primary Care Trust	Agreed as in PCT Local Delivery Plan
	NI 123	Stopping Smoking <i>Note: indicator is people receiving support through NHS Stop Smoking services per 100,000; future targets to be survey-based</i>	1034 3 year average 2004/05- 2006/07	1250	1262	1275	Primary Care Trust	Agreed as in PCT Local Delivery Plan

SCS Priority	NIS ref	Description	Baseline and Year	Target 2008/09	Target 2009/10	Target 2010/11	Target Setting Lead Partner	Notes
SCS Theme: People of Coventry living longer, healthier, independent lives (continued)								
Promote and extend the ways older people and disable adults can have personal control and choice over their lives	NI 130	Social care clients receiving Self Directed Support per 100,000 population <i>Note: this relates to adults, older people and carers receiving social care through a direct payment and/or individual budget per 100,000 population aged 18 or over</i>	227 2006/07	251	259	267	City Council	Agreed
	NI 136	People supported to live independently through social services (all adults) <i>Note: Indicator covers all adults receiving any amount of care/support to live independently per 100,000 population</i>	2310 2006/07	2656	2828	3000	City Council	Agreed
Provide effective drug and alcohol treatment services that result in positive outcomes	NI 40	Number of drug users recorded as being in effective treatment	836 2007/08	886	895	904	City Council	Agreed

SCS Priority	NIS ref	Description	Baseline and Year	Target 2008/09	Target 2009/10	Target 2010/11	Target Setting Lead Partner	Notes
SCS Theme: A safer more confident Coventry								
Reduce violent crime including domestic violence	NI 15	Serious violent crime <i>Note: recorded incidents per 1000 population</i>	1.24 2007/08	1.20	1.15	1.11	Police	Agreed as Policing Plan
	NI 32	Repeat incidents of domestic violence						Indicator to be introduced 2009/10
Reduce crime through well targeted activity	NI 16	Serious acquisitive crime <i>Note: recorded incidents per 1000 population</i>	20.2 2007/08	19.46	18.68	17.94	Police	Agreed as Policing Plan
	NI 20	Assault with injury crime rate <i>Note: recorded incidents per 1000 population</i>	13.7 2007/08	13.44	13.17	12.91	Police	Agreed
<i>Note: NI 40 - Number of drugs users recoded as being in effective treatment is included in the LAA under the health theme</i>								
Change the behaviour of the most persistent offenders and reduce re-offending	NI 19	Rate of proven re-offending by young offenders						Target to be agreed later in year
Ensure our streets feel safer by reducing alcohol related crime and rowdy/nuisance behaviour	NI 24	Satisfaction with the way the police and local council deal with anti-social behaviour						Indicator to be introduced 2009/10
Work with families and individuals causing concern	NI 111	First time entrants to the Youth Justice system aged 10-17						Target to be agreed later in year

SCS Priority	NIS ref	Description	Baseline and Year	Target 2008/09	Target 2009/10	Target 2010/11	Target Setting Lead Partner	Notes
SCS Theme: Making Coventry's streets, neighbourhoods, parks and open spaces attractive and enjoyable places to be								
Improve street cleanliness in Coventry	NI 195	Improved street and environmental cleanliness Level of Litter <i>Note: indicator calculated through inspection of sites and is measured by grading the level of cleanliness achieved</i>	19.4% 2006/07	12%	11%	10%	City Council	Agreed
Reduce fly-tipping in problem areas of the city	NI 196	Improved street and environmental cleanliness – fly-tipping <i>Note: "Very Effective" is the highest of the four grades that can be achieved and relates to both number of incidents and enforcement action that has been taken</i>	3 Good 2006/07	4 Very effective	4 Very effective	4 Very Effective	City Council	Agreed

SCS Priority	NIS ref	Description	Baseline and Year	Target 2008/09	Target 2009/10	Target 2010/11	Target Setting Lead Partner	Notes
SCS Theme: Ensuring that children and young people are safe and enjoy, achieve and make a positive contribution to Coventry								
Improve the outcomes for children in need	NI 51	Effectiveness of child and adolescent mental health (CAMHS) service <i>Note: this is an interim measure related to four key aspects of the service – an outcome measure is being developed for 2008/09</i>	New indicator	12 Each element at level 3	16 Each element at level 4	16 Each element at Level 4	Primary Care Trust	Agreed
	NI 59	Percentage of initial assessments of children's social care carried out within 7 working days of referral	47.9% 2006/07	70%	75%	75%	City Council	Agreed
	NI 63	Stability of placements of looked after children: length of placement <i>Note: indicator measures the percentage of looked after children aged under 16 who have been looked after continuously for at least 2.5 years and have been in the same placement or same placement plus adoption for at least 2 years</i>	57.1% 2006/07	66%	67%	68%	City Council	Agreed

SCS Priority	NIS ref	Description	Baseline and Year	Target 2008/09	Target 2009/10	Target 2010/11	Target Setting Lead Partner	Notes
SCS Theme: Ensuring that children and young people are safe and enjoy, achieve and make a positive contribution to Coventry								
16 Mandatory Early Years and Education LAA – inclusion of these indicators in LAA is mandatory. Targets for them relate to academic years and are agreed annually through separate negotiations with the Department of Children Schools and Families. All baseline data relates to the 2006/07 academic year.								
Ensure that children are more ready for school	NI 72	Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy	41.4% 2006/07	45%	n/a	n/a	Coventry City Council	Agreed with DCSF
Continue to work with schools and stakeholders to improve educational standards at 7, 11 14 and 16	NI 73	Achievement at level 4 or above in both English and Maths at Key Stage 2	68% 2006/07	76%	n/a	n/a	Coventry City Council	Agreed with DCSF
	NI 74	Achievement at level 5 or above in both English and Maths at Key Stage 3	62% 2006/07	71%	n/a	n/a	Coventry City Council	Agreed with DCSF
	NI 75	Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths	38.9% 2006/07	50%	n/a	n/a	Coventry City Council	Agreed with DCSF
	NI 83	Achievement at level 5 or above in Science at Key Stage 3	70% 2006/07	76%	n/a	n/a	Coventry City Council	Agreed with DCSF
	NI 93	Progression by 2 levels in English between Key Stage 1 and Key Stage 2	82% 2006/07	90%	n/a	n/a	Coventry City Council	Agreed with DCSF
	NI 94	NI 94 Progression by 2 levels in Maths between Key Stage 1 and Key Stage 2	74% 2006/07	87%	n/a	n/a	Coventry City Council	Agreed with DCSF

SCS Theme	NIS ref	Description	Baseline and Year	Target 2008/09	Target 2009/10	Target 2010/11	Target Setting Lead Partner	Notes
SCS Theme: Children and Young People - 16 Mandatory Early Years and Education LAA targets (continued)								
Continue to work with schools and stakeholders to improve educational standards at 7, 11 14 and 16 (continued)	NI 95	Progression by 2 levels in English between Key Stage 2 and Key Stage 3	21% 2006/07	34%	n/a	n/a	Coventry City Council	Agreed with DCSF
	NI 96	Progression by 2 levels in Maths between Key Stage 2 and Key Stage 3	54% 2006/07	64%	n/a	n/a	Coventry City Council	Agreed with DCSF
	NI 97	Progression by 2 levels in English between Key Stage 3 and Key Stage 4	48.1% 2006/07	62.9%	n/a	n/a	Coventry City Council	Agreed with DCSF
	NI 98	Progression by 2 levels in Maths between Key Stage 3 and Key Stage 4	21.6 % 2006/07	30.2%	n/a	n/a	Coventry City Council	Agreed with DCSF
Improve targeted support for underachieving individuals, groups and schools	NI 87	Secondary school persistent absence rate	8.7%	5.31%	n/a	n/a	Coventry City Council	Agreed with DCSF
	NI 92	NI 92 Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest	38.4% 2006/07	31.9%	n/a	n/a	Coventry City Council	Agreed with DCSF
Improve outcomes for children in need	NI 99	Looked after Children reaching level 4 in English at Key Stage 2	33% 2006/07	52%	n/a	n/a	Coventry City Council	Agreed with DCSF
	NI 100	Looked after Children reaching level 4 in Maths at Key Stage 2	30% 2006/07	52%	n/a	n/a	Coventry City Council	Agreed with DCSF
	NI 101	Looked after Children achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and Maths)	3% 2006/07	12.5%	n/a	n/a	Coventry City Council	Agreed with DCSF

SCS Priority	NIS ref	Description	Baseline and Year	Target 2008/09	Target 2009/10	Target 2010/11	Target Setting Lead Partner	Notes
SCS Theme: A good choice of housing to meet the needs and aspirations of the people of Coventry								
Ensure the planned growth of the city's housing stock contributes towards sustainability, meets future housing targets and provides affordable homes for local people	NI 154	<p>Net additional homes provided</p> <p><i>* the overall three year target is for an increase of 3,600 and annual figures are indicative only</i></p> <p><i>Note: this measures the net increase in dwelling stock in one year and is completions minus demolitions plus any gains and losses from change of use and conversions</i></p>	<p>933</p> <p>2006/07</p>	1000*	1200*	1400*	City Council	Agreed
	NI 155	<p>Number of affordable homes delivered (gross)</p> <p><i>Target is the number of additional housing units required to meet need in Coventry in line with the recently commissioned Housing Demand study. It also equates to 25% of the three year target for net additional homes, Coventry's current policy.</i></p> <p><i>Note: indicator is the sum of social rented housing and intermediate housing (low cost ownership and intermediate rent)</i></p>	<p>254</p> <p>2006/07</p>	304	304	304	City Council	Agreed

SCS Priority	NIS ref	Description	Baseline and Year	Target 2008/09	Target 2009/10	Target 2010/11	Target Setting Lead Partner	Notes
SCS Theme: Making place and services easily accessible for Coventry people								
Reduce car use and encourage people to travel by public transport, on foot and by bicycle, particularly during peak periods	NI 167	Congestion -average journey time per mile during the morning peak <i>Note: this target is set for all West Midlands Metropolitan Districts and is based upon the expectation that congestion and journey times will continue to increase. The target is set to reduce the level of the upward trend</i>	West Midlands Baseline from West Midlands Transport Plan	3.8% increase	4.5% increase	5% increase	City Council	Agreed – target as set in West Midlands Local Transport Plan Congestion in Coventry will be measured on 3 arterial routes: A4114 Holyhead Rd; B4113 Foleshill Rd; and A46000 Walsgrave Rd
	NI 198	Children travelling to school – mode of transport usually used <i>Note: Target is to reduce the percentage of school aged children in full time education travelling to school by car</i>	28.9% 2006/07	26.9%	25.9%	24.9%	City Council	Agreed
SCS Theme: A creative, active and vibrant Coventry								
Increase participation and volunteering in cultural, sports and physical activities	NI 8	Adult participation in sport and active recreation <i>Note - measured through national survey</i>	18.7% 2006	-	-	22.7%	City Council	Agreed
	NI 110	Young people's participation in positive activities						Indicator to be introduced 2009/10

SCS Priority	NIS ref	Description	Baseline and Year	Target 2008/09	Target 2009/10	Target 2010/11	Target Setting Lead Partner	Notes
SCS Theme: A more equal Coventry with cohesive communities and neighbourhoods								
Improve community engagement and involve local communities in partnership working and decision making	NI 4	% of people who feel they can influence decisions in their locality To be taken from new national Place Survey						Indicator to be introduced 2009/10
SCS Theme: Improving Coventry's environment and tackling climate change								
Reduce the carbon dioxide emissions produced by Coventry City Council and the wider community	NI 186	Per capita reduction in CO2 emissions in the local authority area <i>Note: indicator is centrally produced measurement of end CO2 emissions in tonnes for local area from: business and public sector, domestic housing, and road transport to produce per capita figure</i>	7.2 2005	6.9	6.6	6.3	City Council	Agreed
Develop and start to implement the city's waste strategy	NI 191	Residual household waste per household <i>Note: indicator is kilograms of residual waste collected per household (total waste collected minus waste reused, recycled, composted or anaerobically digested)</i>	1005 2001/02	800	770	735	City Council	Agreed